

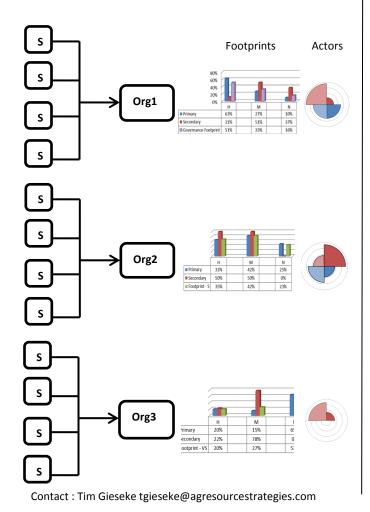
Phase 1—Staff/Board/Organization

Introduction to Collaborative Governance *terms* and *concepts*

Online Governance Analysis Survey generates governance footprints and identifies actors for:

- Vision-Strategy
- Structure—Process—Function

Creates an organizational 'Personality Test' report

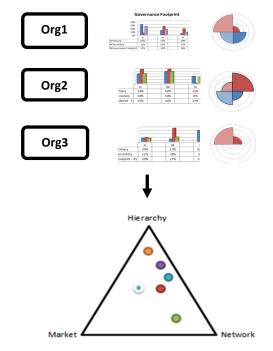


Phase 2—Multi-Stakeholder Group

In-person gathering of stakeholder leaders
Online access to Phase 1 Data
Identify actors and roles using Compass

- Public Policy-Makers
- Private Policy-Makers
- Public Practitioners
- Private Practitioner

Comparison of governance footprints for: Strategy—Structure—Process—Function



Plots footprints to identify potential conflicts associated with the "Governance Paradox" of mixing hierarchy, market & network governance styles

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Phase 3— Design Governance Frameworks

In-person gathering of stakeholder leaders
Online access to Phase 2 Data
Identify group's desired outcomes
Discuss and draft governance frameworks

- Development
- Delivery
- Oversight
- Valuation

Invite broader Community Leaders to:

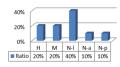
- Take Governance Analysis Survey
- · Identify areas for collaboration
- Participate in Governance Framework v2

Design & employ governance framework
Serves as a transparent and interactive
Adaptive Governance Platform





Primary Actors





Secondary Actors



Total Actors

^{*} Based on <u>Shared Governance for Sustainable Working Landscapes</u> (Taylor & Francis/CRC Press Aug 2016)